Final Report: Efficient / innovative delivery of NIHR research

An International Trials Toolkit for use by NIHR Clinical Trial Researchers to guide set-up and conduct of international surgical trials.

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Abstract

Increasingly clinical trials research needs to adapt to the changing health environment as we move to personalised health approaches, a greater awareness of the need to inform global health and to address generalisability across cultures and health service structures. This leads to the requirement for international collaboration in clinical trial conduct. International trial conduct is however more complex which can cause significant time delays, hinder efficient delivery and hence delay the potential for patient benefit.

The Clinical Trials Research Unit (CTRU) at the University of Leeds, UK, has experience of running a number of international surgical trials, all of which faced varying and complex challenges during set-up and implementation resulting in significant delays to timelines. With these issues in mind, the CTRU successfully bid for funding from a call issued by the UK's National Institute for Clinical Research (NIHR) which focussed on supporting efficient/innovative delivery of clinical trials. The funding enabled the development of an international trials toolkit for use by UK researchers, to guide the efficient set-up and conduct of international surgical trials and therefore improve the delivery of research.

This project was led by the Leeds CTRU, in collaboration with Clinical Trials and Evaluation Unit (CTEU) Bristol and the Birmingham Clinical Trials Unit (BCTU) at the University of Birmingham, and brought together expertise from other UK based clinical trials units with experience of running international surgical trials. The toolkit content is based on the obstacles and successes encountered by these CTUs in coordinating and delivering international trial collaborations from the UK.

The final toolkit can be found at the following webpage: https://internationaltrialstoolkit.co.uk/ and includes suggested collaborative models for trials running on an international level, case studies, links to existing resources and key areas for considerations. Areas for considerations covers sponsorship, finance, contracts, insurance, research governance, protocol, monitoring, trial supplies, data collection. sample collection. health economics/PROMS and data ownership/publication. Each section also covers different models of working along with key issues and practical advice on how to approach the difficulties that currently hinder the delivery of international surgical trial research.

Introduction

Increasingly clinical trials research needs to adapt to the changing health environment as we move to personalised health approaches, a greater awareness of the need to inform global health and to address generalisability across cultures and health service structures. This leads to the requirement for international collaboration in clinical trial conduct. International trial conduct is however more complex which can cause significant time delays, hinder efficient delivery and hence delay the potential for patient benefit.

Currently in the UK there is limited experience of successfully extending recruitment of trials internationally. In trials where this has been attempted there are often long timelines for set-up and time to first patient recruited from international sites.

The Clinical Trials Research Unit (CTRU) at the University of Leeds, UK, has experience of running a number of international surgical trials, all of which faced varying and complex challenges during set-up and implementation resulting in significant delays to timelines. With these issues in mind, the CTRU successfully bid for funding from a call issued by the UK's National Institute for Clinical Research (NIHR) which focussed on supporting efficient/innovative delivery of clinical trials. The project aimed to unlock the potential of international collaboration to provide efficient, faster delivery of patient benefit by developing an International Trials Toolkit for use by NIHR Clinical Trial Researchers to guide set-up and conduct of international surgical trials.

The International Surgical Trials Toolkit was developed based on the combined experience of successful international trial collaborations (e.g. NIHR ROLARR, NIHR LAVA, NIHR INTACT, Star-trec, Rocs, Basil-2, Foxtrot) and extensive international networks (American College of Surgeons, Australian College of Surgeons, IDEAL Collaboration) within the Royal College of Surgeons Clinical Trials Centres (Leeds, Birmingham, Bristol, Oxford, Liverpool/Manchester, London and York CTUs). The project was led by the Leeds CTRU at the University of Leeds, in collaboration with Clinical Trials and Evaluation Unit (CTEU) Bristol and the Birmingham Clinical Trials Unit (BCTU) at the University of Birmingham.

This toolkit aims to share the lessons learnt from previous trials in order that international trials can be set up and coordinated in a more timely fashion so reducing cost of international trials, reducing delays in delivery and hence enabling results to impact patients in a more timely fashion.

<u>Methods</u>

Design and Development

A working group was established comprising of key members of UK based surgical trials units and clinicians with experience of running international trials. The toolkit content is based on the obstacles and successes encountered by these surgical trials units in coordinating and delivering international trial collaborations from the UK (including both surgical and non-surgical clinical trials. This working group met face to face at three meetings and developed ideas for subjects to include within the website. A smaller more focused core working group, comprised of members from the Leeds CTRU at the University of Leeds, the Clinical Trials and Evaluation Unit (CTEU) Bristol and the Birmingham Clinical Trials Unit (BCTU) at the University of Birmingham, were responsible for developing the content for each section, drawing upon previous experience, and utilising the knowledge of local contacts with relevant expertise e.g. health economists, insurance brokers, sponsor representatives. The core working group had regular meetings and teleconferences to keep each member updated with timelines and to obtain additional input/feedback as required. The Information Systems team at the CTRU at the University of Leeds were responsible for the technical development of the webpage.

<u>Review</u>

The initial draft of the toolkit was initially presented the Royal College of Surgeons Surgical Trials Centre Directors meeting on 27th November 2018 which is attended by key members of each Royal College of Surgeons Surgical Trials Centres (Leeds, Birmingham, Bristol, Oxford, Liverpool/Manchester, London and York) as well as surgical speciality leads and associate surgical speciality leads. The toolkit was well received and resulted in feedback and additional content identified. The toolkit underwent amendments based on this feedback and was circulated to key stakeholders e.g. the wider working group and local groups with expertise e.g Leeds Surgical Trials Centre Steering Group for consultation at the beginning of 2019 resulting in further amendments. The finalised toolkit was presented again at the following Royal College of Surgeons Surgical Trials Centre Directors meeting on 13th March 2019.

<u>Content</u>

The toolkit is comprised of 5 sections:

- 1) Collaboration models
- 2) Considerations
- 3) Case Studies
- 4) Resources
- 5) Feedback

Figure 1 shows the homepage of the International Surgical Trials Toolkit. All sections can be accessed from the dropdown menu at the top of the screen, with the three

main areas (collaboration models, considerations, case studies) having additional buttons linking to these sections.

> Collaboration models

Three main models of working for surgical trials involving international recruitment are included:

- Model 1: One host institution/sponsor within the UK responsible for coordinating the trial and co-ordinating both UK and international research sites
- Model 2: One host institution/sponsor within the UK responsible for coordinating the trial and co-ordinating UK sites only. Use of a local spoke/CRO/lead site to co-ordinate international sites.
- Model 3: The same or very similar protocols. Two or more host institutions each responsible for co-ordinating the trial and sites locally, feeding into a single trial analysis

The collaboration model section of the International Surgical Trials Toolkit (figure 2) acts as an overview of the models of working, the advantages and disadvantages of each and key points for considerations with links to the relevant sections of the website.

> Considerations

The working group identified 12 key areas that were felt to require thorough consideration when designing and implementing a surgical clinical trial involving international recruitment. These 12 key areas relate to areas felt to be integral to the successful delivery of trial (e.g. protocol, data collection), areas likely to cause delays to timelines (e.g. contracts, establishing adequate insurance arrangements) and areas which may require different arrangements as compared to a trial recruiting solely in the UK (e.g. research governance, finance). Each of the 12 key areas also covers different models of working along with key issues and practical advice on how to approach the difficulties that currently hinder the delivery of international surgical trial research. The 12 key areas of considerations can be accessed from the dropdown menu at the top of the page, or on the Consideration page which has quick click icons for each area (figure 3). To break up the amount of information included on the website, and to make this more user friendly, each section makes use of diagrams, tabs, and drop down menus (figures 4&5).

Case studies

Case studies of surgical clinical trials being led from the UK that involved international recruitment are included on the website (figure 6).

Each case study contains the following information:

- Summary of the trial
- Reason international recruitment was required
- Countries involved
- Arrangements for each of the 12 key areas for considerations
- Obstacles encountered

An example of a case study is shown in figure 7.

> Resources

Links to existing relevant resources have been included on the website e.g. information relating to country specific research governance, legislation and guidance for planning projects

> Feedback

The feedback section enables website users to submit any feedback or suggestions, which can then be used to update the website.

Results and Conclusion

The toolkit, which can be found at <u>https://internationaltrialstoolkit.co.uk/</u>, provides an accessible, coherent and comprehensive source of information and guidance for the set-up and delivery of international surgery trials. This is a much needed resource for UK surgical investigators needing to navigate options and processes for setting up international studies. In the long term, this will also provide a more streamlined and efficient approach to delivering international surgical trials for funders.

Dissemination

The International Surgical Trials Toolkit can be accessed at the following webpage address: <u>https://internationaltrialstoolkit.co.uk/</u>

The International Surgical Trials Toolkit webpage was made live on 20th May 2019 to coincide with International Clinical Trials Day and promoted via news pages and Twitter accounts of involved clinical trial units. Information relating to the toolkit has been sent to the Royal College of Surgeons Surgical Trials Centre network and the MRC Regulatory Support Centre for further dissemination.

The International Surgical Trials Toolkit was presented at the Society of Clinical Trials Annual Meeting in New Orleans (20th-22nd May 2019), with a plan for further presentation at the International Clinical Trials Methodology Conference in October 2019 and the IDEAL (Idea, Development, Exploration, Assessment, long-term Followup, Improving the Quality of Research in Surgery) Conference early 2020.

Future dissemination plans include a paper in a clinical trials journal, additional presentations and sharing of this resource with the Australian and American Colleges of Surgery are being discussed with the working group and the Royal College of Surgeons Surgical Trials Centre network.

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Contribution of Authors

Julie Croft, Head of Trial Management (with experience in the design and implementation of international surgical trials), acted as the main project manager and responsible for overall co-ordination of the project in addition to writing and review of the content for the website.

Helen Howard, Head of Trial Management (with expertise in surgical clinical trials management) was a member of the core working group and reviewed content for the website.

Lucy Culliford, Research Fellow (with expertise in surgical and international clinical trials), was a member of the core working group and developed and reviewed content for the website.

Laura Magill, Senior Lecturer in Clinical Trials (with expertise in surgical and international clinical trials management), was a member of the core working group and both developed and reviewed content for the website.

Dmitri Nepogodiev, Doctoral Research Fellow (with expertise in surgical and international clinical trials), was a member of the core working group and both developed and reviewed content for the website.

Deborah Stocken, Divisional Director (with expertise in medical statistics in clinical trial design), input into the design of the toolkit and reviewed content for the website.

Vicky Napp, Operations Director (with expertise in clinical trial management), input into the design of the toolkit and reviewed content for the website.

Gill Booth, Operations Director (with expertise in quality assurance and clinical trial management), input into the design of the toolkit and reviewed content for the website.

Julia Brown, Director of the Clinical Trials Research Unit (with expertise in medical statistics in clinical trials), input into the design of the toolkit and reviewed content for the website.

References

n/a

Appendices

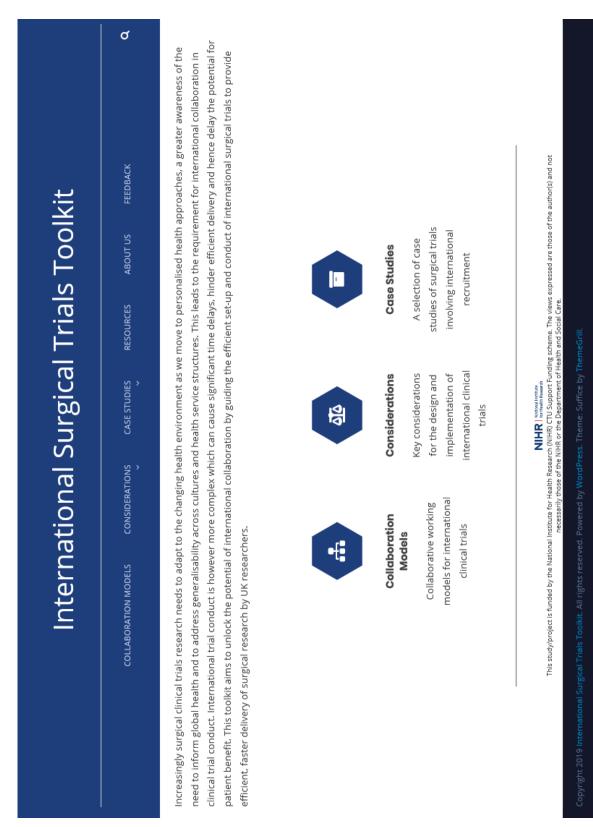
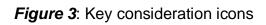


Figure 1: Homepage of the International Surgical Trials Toolkit

Figure 2: Collaboration section of the International Surgical Trials Toolkit

Collaboration Models		Home / Collaboration Models
here are a number of collaborative working models for tr	ials running on an international level.	
UK host / sponsor UK sites Intl sites	Model 2 UK host / sponsor UK sites Local spoke Intl sites	Model 3 UK host/ sponsor UK sites Intl sites
Description		
One host institution/ sponsor within the UK responsible for co-ordinating the trial and co- ordinating both UK and international research sites	One host institution/ sponsor within the UK responsible for co-ordinating the trial and co- ordinating UK sites only. Use of a local spoke/CRO/lead site to co-ordinate international sites.	The same or very similar protocols. Two or more host institutions each responsible for co-ordinating the trial and sites locally, feeding into a single trial analysis
Case Studies		
IntAct	ROLARR	
Advantages		
 Greater control over the development and coordination of the trial, including data management Trial can be run entirely in line with host institution SOPs and guidelines No spoke costs 	 Local spoke provides expertise in local regulatory and ethical environments Potential reduction in contracts if spoke contract with international research sites Local spoke will undertake work relating to obtaining local approvals, meaning the UK host/sponsor does not need to do this. 	 Greater pool of patients to recruit from, leading to faster recruitment, analysis and dissemination timelines UK funder does not need to fund international recruitment, and vice versa therefore it may be easier to obtain funding Each sponsor could be responsible for local insurance, therefore a study wide policy covering all countries may not be required. UK host/sponsor will not be responsible for obtaining required local approvals at international sites
Disdvantages		
 Potential lack of awareness of local regulatory and ethical environments Setting up local sites likely to be both time and resource intensive Several contracts to negotiate Language barrier Courier/postage implications from international sites to the UK Compliance of sites to unfamiliar SOP If tissue samples are required to be sent to the UK, this may be difficult to implement across all sites 	 Cost Spokes may work in a different way to organisations in the UK therefore may not be in agreement with host institution SOPs Contract with the spoke may need to be agreed prior to starting any international site set-up 	 Trial could be at risk if one party is not able to obtain local funding, or subsequently withdraws from participating in the trial It may be difficult to develop consistent protocols between the parties Timelines are likely to vary between groups involved Potential lack of a party with overall responsibility for the trial Monitoring may be difficult to implement
Key Points for Consideration		
 Protocol development and version control Responsibility for obtaining local approvals for international sites Insurance Training of site staff Data flows and conduct Trial supplies Funding 	 Database access for spoke Training of spoke staff Protocol development and amendments across sites Database development (single versus multiple) 	 Clear division of responsibilities between the collaborating parties Plan for protocol development Agreement on data items and development of CRFs Database development (single versus multiple) Who will be responsible for the final analysis Publication rights



Sponsorship	E	Contracts	Insurance
Research Governance	Protocol	Monitoring	Trial Supplies
Data Collection	Sample	Health	Data Ownership & Publication

Figure 4: Layout of the Contracts section as one of the 12 key areas of considerations.

Contracts	Home / Considerations / Contracts
Jnlike in the UK, where there is a standard model non-commercial agreement (mNCA esearch agreement will need to be developed to put in place between the sponsor an egislation and organisational arrangements can lead to long periods of contract nego anguage barriers can mean that even simple queries can take a while to resolve. ponsors may choose to contract directly with all research sites, or may choose to sub	d participating international sites. Differing healthcare systems, national & local tiation which can adversely affect trial timelines. Different time zones and potentially
Sponsor \leftrightarrow Site Sponsor \leftrightarrow Spoke \leftrightarrow Site	
UK hos UK sites	t/sponsor Intl sites
The host institution/sponsor contracts with all internationa	al research sites.
dvantages	
An advantage of the sponsor contracting with each research site is the agreements, and to an extent, the time taken for these contracts to contract prior to starting contracting with individual research sites.	hat there is greater control over the content of the individual research be reviewed. There also wouldn't be the need to finalise a spoke
P Disadvantages	
to a trial being run in the UK alone, not only in time required but also	involved in the trial. It is recommended that this is taken into account
Legislation 🗸	
Template Contracts 🗸	
Key Areas for Disputes 🗸	
Financial Payments 🗸	

Figure 5: The Insurance section as one of the 12 key areas of considerations showing the use of banners and dropdown boxes.

Definitions	Considerations	Recommendations	
Period of Ins	surance 🚬		
period of insu trial intervent insurance cov of active insu	urance cover required tion is delivered soon ver may not be requir	d will depend on the nature after entry into the trial an red for the full duration of t tment, this may provide sor	uent claims that occur within that period. The overall of the trial e.g. if the trial is felt to be low risk, and the d the trial has a long follow-up period, active rial follow-up. If an insurer is willing to link to period he protection against future insurance costs should
Extended re	porting period		
be brought fo active reporti premium. Thi	or a set amount of tim ng period. This can so is can be decided up f	ne after the active cover has ometimes be provided at no front whether to take this o	er. An extended reporting period means claims can expired, providing the event occurred within the additional cost, or may incur a small additional ut, or it may be that this is decided upon at the end of of safety events observed within the trial.
Policy Optio	ns 🧹		
Evidence of	Site Insurance 🖍		
sites. Will any are to be colle options inclue	r further evidence of l ected in, these will mo de creating an insura	ocal site insurance be requ ost likely be in a different la	ailed within the contract with international research red in addition to this? If insurance policy documents nguage and therefore may require translating. Other be completed by the local site in English confirming l.
Funding of 1	Frial Insurance 🗸		
i anang or i			

Figure 6: Case studies section of the International Surgical Trials Toolkit

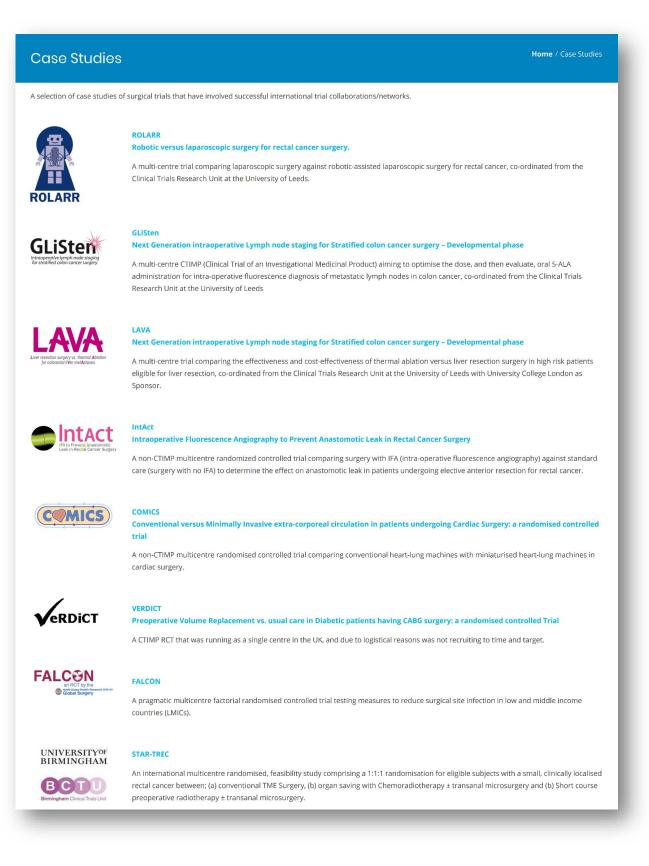


Figure 7: An example case study

ROLARR	
ROLARR	A multi-centre trial comparing laparoscopic surgery against robotic-assisted laparoscopic surgery for rectal cancer. International sites were required as only a limited number of UK sites were able to perform robotic assisted laparoscopic surgery at the time of set-up.
Sponsorsh	ip
The University of Leeds the University of Leeds.	acted as sponsor for the trial, with co-ordination of the trial delegated to the Clinical Trials Research Unit at
€ Finance	
	obtained funding for the trial as the host organisation. This included payments to facilitate delivery of the d international sites, in addition to funding for a spoke units in the United States and Singapore
S Contracts	
been planned that the	contracted with each participating research site, and with the spoke unit in the United States. Initially, it had US spoke unit would contract with participating sites in the United States, however this was not possible due US spoke unit contract signed off.
Dinsurance	
Leeds was at fault e.g. o	put in place insurance to legal liability for claims for injury arising from the Trial and where the University of Jue to an error in the protocol. International sites were responsible for ensuring appropriate insurance or ggigence was in place in their respective country and in relation to their clinical activities related to the trial.
Research (Governance
0	nal sites were contractually required to obtain required local approvals as per local regulations. Evidence of ilected prior to the site being opened to recruitment. International sites were responsible for local safety gulations.
Protocol	
One single protocol was the operating surgeon.	s used for both UK and international sites. Pragmatic trial design, operative specifics were at the discretion of
Monitoring	1
	ring was planned for the trial given the pragmatic nature of the trial however the sponsor reserved the right e monitoring visits should any concerns have arisen as a result of central monitoring processes.
Distributio	n of Trial Supplies
	o have the ability to perform both trial interventions in order to be eligible to take part in the trial therefore was provided for trial purposes. Electronic investigator Site Files (ISF) were sent to international sites.
Data Colle	ction
Research Unit at the Ur the United States sent t	including sites in the United States, sent completed Case Report Forms (CRF) directly to the Clinical Trials wiversity of Leeds. This data was then entered onto the trial database by dedicated data entry staff. Sites in their completed Case Report Forms (CRF) to the US spoke unit. The co-ordinator at the US spoke unit then US sites onto the trial database which was accessed over the internet.
Sample Co	ollection
it was locally acceptable	hological review, sites were required to send glass tissue slides or high quality digital slides scans to Leeds. If patients were invited to donate additional tissue blocks for future research as an optional component of et covered shipping of tissue from sites to Leeds, and back to sites if they required the glass tissue slides to
Health Eco	onomics/PROMS
each required time poir boxes (rather than free	of patient completed quality of life questionnaires were used where available and combined into a booklet for nt, along with translated instructions for completion. The questionnaires used numerical scales and tick text fields) and the translated questionnaire booklets were laid out in an identical manner to the UK to he Clinical Trials Research Unit. The health economic analysis was performed with a UK NHS perspective, m UK and US patients.
Data Own	ership & Publication
which was directly relev	J by the University of Leeds as host institution. Sites were not permitted to publish concerning their patients and to the questions posed in the trial until the first publication of the primary endpoint analysis. All d as contributors, with top retruiting investigators named as authors (subject to journal requirements).
Obstacles encoun	
procedures at partici and a funding extens arrangements, and in arrangements. Obsta differences, transferr strategies to overcon	ated delays were experienced in set-up due to the wide variations in national and local legislation, and pating centres. This in turn had a negative effect on recruitment which ultimately led to a revised timelines ion application. Two key causes of these delays were difficulties in establishing appropriate insurance if finalising contracts with participating centres with differing health care systems and organisational actes also arose in obtaining translations, variance in local research support, the language barrier, time ing trail adat/samples, unexpected centre costs, and changes in collaborating CTU arrangements. Various the these challenges including implementing a risk based process to check that sufficient resources and in place to offer adequate participant compensation at centres where insurance arrangements were non-

Conflict of interest declaration

No conflicts of interest to declare.